## Snapshot of Blue Ribbons, Red Flags, and Emerging Issues by Year

<table>
<thead>
<tr>
<th>Year</th>
<th>ART AND CULTURE</th>
<th>BUSINESS AND ECONOMIC CONDITIONS</th>
<th>CITIZEN PARTICIPATION</th>
<th>COMMUNITY HEALTH</th>
<th>EARLY CHILDHOOD*</th>
<th>EDUCATION</th>
</tr>
</thead>
</table>
| 2004 | • Arts Organizations  
• Facilities                                                                 | • Job Growth and Low Unemployment  
• Recognition for Community Accomplishments  
• Low Cost of Living                                                                 | • Volunteerism                                                                 | • Health Care Resources                                                          | • Growing Community Awareness and Attention on Early Childhood Needs  
• Mayor’s Commission on Children                                                                 | • Student Academic Performance Compared to State Average |
|      | • Operating Revenues                                                                 | • Steady Job Growth and Low Unemployment  
• Cost of Living  
• Economic Diversity  
• Downtown Revitalization  
• Atmosphere of Collaboration  
• Development of Tomorrow’s Workforce                                                                 | • Volunteering                                                                 | • Health Care Resources                                                          | • Gadfly Community Awareness and Attention on Early Childhood Needs  
• Mayor’s Commission on Children                                                                 | • Teacher Salaries  
• Budgetary Issues  
• Students Living in Poverty  
• Dropout Rate |
| 2005 | • Collaborative Efforts  
• Creamery Arts Center                                                                 | • Job Growth and Low Unemployment  
• Cost of Living  
• Economic Diversity  
• Downtown Revitalization  
• Atmosphere of Collaboration  
• Development of Tomorrow’s Workforce                                                                 | • Making a Difference through Resources and Volunteerism  
• Involved Community  
• Concern for Future                                                                 | • Allied Health Education and Research  
• Public Health Focus  
• Economic Impact of Health Care  
• Women, Infants, and Children (WIC) Nutrition Program                                                                 | • Growing Community Awareness and Attention on Early Childhood Needs  
• Mayor’s Commission on Children                                                                 | • Teacher Salaries  
• Budgetary Issues  
• Dropout Rate |
|      | • Operating Revenues                                                                 | • Income and Wages Lag Behind Comparison Cities  
• Families in Poverty                                                                 | • Access to Care  
• Child Abuse and Neglect  
• Communicable Disease  
• State Budget Cuts                                                                 | • Health Care Resources                                                          | • Gadfly Community Awareness and Attention on Early Childhood Needs  
• Mayor’s Commission on Children                                                                 | • Teacher Salaries  
• Budgetary Issues  
• Dropout Rate |
| 2007 | • Collaborative Efforts  
• Facilities  
• Quality and Attendance                                                                 | • Job Growth and Low Unemployment  
• Cost of Living  
• Economic Diversity  
• Downtown Revitalization  
• Atmosphere of Collaboration  
• Development of Tomorrow’s Workforce                                                                 | • Making a Difference through Resources and Volunteerism  
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• Budgetary Issues  
• Dropout Rate  
• Students Living in Poverty |
| 2008 | • Human Resources  
• Funding  
• Regional Outreach                                                                 | • Job Growth and Low Unemployment  
• Cost of Living  
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• Budgetary Issues  
• Dropout Rate  
• Students Living in Poverty |
| 2009 | • Audience Development  
• Sustainable Funding                                                                 | • Job Growth and Low Unemployment  
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• Budgetary Issues  
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• Students Living in Poverty |
| 2011 | • Collaborative Efforts  
• Emerging Arts Organizations  
• Tracking Economic and Educational Impact of Arts and Culture                                                                 | • Job Growth and Low Unemployment  
• Cost of Living  
• Economic Diversity  
• Downtown Revitalization  
• Atmosphere of Collaboration  
• Development of Tomorrow’s Workforce                                                                 | • Making a Difference through Resources and Volunteerism  
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• Economic Impact of Health Care  
• Women, Infants, and Children (WIC) Nutrition Program                                                                 | • Growing Community Awareness and Attention on Early Childhood Needs  
• Mayor’s Commission on Children                                                                 | • Teacher Salaries  
• Remediation of First-Time Freshmen  
• Achievement Gap  
• Funding Viability and the Shifting of Funding Responsibility |
|      | • Audience Development  
• Sustainable Funding  
• Organizational Capacity Building                                                                 | • Job Growth and Low Unemployment  
• Cost of Living  
• Economic Diversity  
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<tr>
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<td><strong>NATURAL ENVIRONMENT</strong></td>
<td><strong>PUBLIC ORDER AND SAFETY</strong></td>
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<tr>
<td>Air Quality</td>
<td>Water Quality</td>
<td>Public Safety Personnel</td>
</tr>
<tr>
<td>Community Efforts to Promote Environmental Stewardship</td>
<td>Hazardous Waste Disposal</td>
<td>Public Safety Priority by City Government</td>
</tr>
<tr>
<td><strong>AFFORDABLE HOUSING INITIATIVES</strong></td>
<td><strong>PROACTIVE EFFORTS TO ADDRESS CHALLENGES</strong></td>
<td><strong>PUBLIC SAFETY INITIATIVES</strong></td>
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<tr>
<td>Affordable Housing Initiatives</td>
<td>Proactive Efforts to Address Challenges</td>
<td>Public Safety Personnel</td>
</tr>
<tr>
<td>Homelessness Services</td>
<td>Water Quality</td>
<td>Decrease in DWI and Crimes Against Persons</td>
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<tr>
<td>Collaborative Efforts</td>
<td>Solid Waste Management</td>
<td>Law Requiring Cold and Allergy Medicines Moved to Pharmacy Counters</td>
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<tr>
<td><strong>LACK OF FUNDING FOR AFFORDABLE HOUSING NEEDS</strong></td>
<td><strong>STORMWATER MANAGEMENT INITIATIVES</strong></td>
<td><strong>PUBLIC SAFETY INITIATIVES</strong></td>
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<td>Stormwater Management Funding</td>
<td>Methamphetamine Production</td>
<td>Parks, Open Space and Greenways</td>
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<td>Stormwater Management Funding</td>
<td>Alcohol-Related Accidents</td>
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<td>Stormwater Management Funding</td>
<td>Juvenile Offenders Decline</td>
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<td><strong>NEW AFFORDABLE HOUSING</strong></td>
<td><strong>LOCAL HOUSING OFFICE AND TRUST FUND INITIATIVES</strong></td>
<td><strong>PUBLIC SAFETY INITIATIVES</strong></td>
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<tr>
<td>Local Housing Office and Trust Fund Foreclosures</td>
<td>Methamphetamine Use</td>
<td>Parks, Open Space and Greenways</td>
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<td>Rising Crime Rates</td>
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**SPECIAL EDITION OF COMMUNITY FOCUS REPORT**

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- Public Transportation
- Paratransit Services for the Disabled
- Road Safety
- Transportation Funding Shortfalls
- Increasing Bicycle and Pedestrian Accidents
- Lack of Transit Capacity
- Need for a Regional Transit System
- Sustainable Transportation Network

*Note: Early Childhood and Housing was not added to the report until 2005. **2009 was a special edition of the report with no blue ribbons or red flags identified.*