

Snapshot of Blue Ribbons, Red Flags, and Emerging Issues by Year

Year	ART AND CULTURE	BUSINESS AND ECONOMIC CONDITIONS	CITIZEN PARTICIPATION	COMMUNITY HEALTH	EARLY CHILDHOOD*	EDUCATION
2004	<ul style="list-style-type: none"> Arts Organizations Facilities 	<ul style="list-style-type: none"> Job Growth and Low Unemployment Recognition for Community Accomplishments Low Cost of Living 	<ul style="list-style-type: none"> Volunteerism Growth in Non-Profit Sector Vision 20/20 Plan 	<ul style="list-style-type: none"> Health Care Resources 		<ul style="list-style-type: none"> Student Academic Performance Compared to State Average
	<ul style="list-style-type: none"> Operating Revenues 		<ul style="list-style-type: none"> Fluctuation of Voter Turnout 	<ul style="list-style-type: none"> Access to Care Child Abuse and Neglect Communicable Diseases 		<ul style="list-style-type: none"> Teacher Salaries Budgetary Issues Students Living in Poverty Dropout Rate
2005	<ul style="list-style-type: none"> Collaborative Efforts Creamery Arts Center 	<ul style="list-style-type: none"> Steady Job Growth and Low Unemployment Low Cost of Living Diversity of Businesses/Entrepreneurship Bustling and Thriving Downtown Atmosphere of United Collaboration Conscious Effort to Develop Tomorrow's Workforce 	<ul style="list-style-type: none"> Volunteerism Community Giving Commitment to Address Community Issues Strong Voter Turnout 	<ul style="list-style-type: none"> Health Care Resources Springfield-Greene County Health Department Health Education – Allied Health Program Resources for Children and Adolescents 	<ul style="list-style-type: none"> Growing Community Awareness and Attention on Early Childhood Needs Mayor's Commission on Children 	<ul style="list-style-type: none"> Improved Student Achievement Through Teacher Training and Preparation
	<ul style="list-style-type: none"> Operating Revenues 	<ul style="list-style-type: none"> Income and Wages Lag Behind Comparison Cities Families in Poverty 		<ul style="list-style-type: none"> Access to Care Child Abuse and Neglect Mother Smoking Rates Communicable Disease State Budget Cuts 	<ul style="list-style-type: none"> Effects of Poverty on Children Childcare Availability and Cost Kindergarten Readiness Child Abuse and Neglect 	<ul style="list-style-type: none"> Teacher Salaries Budgetary Issues Dropout Rate
				<ul style="list-style-type: none"> Concerns Regarding Aging Population 		
2007	<ul style="list-style-type: none"> Collaborative Efforts Facilities Quality and Attendance 	<ul style="list-style-type: none"> Job Growth and Low Unemployment Cost of Living Economic Diversity Downtown Revitalization Atmosphere of Collaboration Development of Tomorrow's Workforce 	<ul style="list-style-type: none"> Making a Difference through Resources and Volunteerism Involved Community Concern for Future 	<ul style="list-style-type: none"> Allied Health Education and Research Public Health Focus Economic Impact of Health Care Women, Infants, and Children (WIC) Nutrition Program 	<ul style="list-style-type: none"> Isabel's House Crisis Nursery Community Education Using Five Promises Early Childhood Centers State-Wide Early Childhood Coordinating Board Community Awareness 	<ul style="list-style-type: none"> Student Academic Performance Compared to State Average Community Collaboration
	<ul style="list-style-type: none"> Human Resources Funding Regional Outreach 	<ul style="list-style-type: none"> Income and Wages Families in Poverty Minimal Ethnic Diversity 		<ul style="list-style-type: none"> Access to Care Child Abuse and Neglect Health Care Policy Priorities 	<ul style="list-style-type: none"> Effects of Poverty on Children Childcare Cost School Readiness/Early Literacy Child Abuse and Neglect 	<ul style="list-style-type: none"> Teacher Salaries Budgetary Issues Dropout Rate Students Living in Poverty
				<ul style="list-style-type: none"> Obesity and Other Lifestyle Choices Preparedness/Pandemic Training Medical Home 		
2009	<ul style="list-style-type: none"> Audience Development Sustainable Funding 	<ul style="list-style-type: none"> Waning Public Support for Economic Development Emerging Doughtnut Effect Stalled Job Growth and Increasing Unemployment Future Downtown Development Funding Challenges for Developing Tomorrow's Workforce 	<ul style="list-style-type: none"> Trust in Institutions and Government Sense of Alienation Voter Turnout Means to Mobilize Community Action 	<ul style="list-style-type: none"> Childhood Obesity Senior Population Workforce Development 	<ul style="list-style-type: none"> Safe Housing Kindergarten Readiness and Devereux Early Childhood Assessment (DECA) Training 	<ul style="list-style-type: none"> Early Childhood Education College Attendance After High School Graduation Shifting of Funding Responsibilities to Local Communities
2011	<ul style="list-style-type: none"> Collaborative Efforts Emerging Arts Organizations Tracking Economic and Educational Impact of Arts and Culture 	<ul style="list-style-type: none"> Low Cost of Living Downtown Redevelopment Higher Education Creates Framework for Economic Growth Community Engagement on Tough Issues Workforce Development Economic Diversity 	<ul style="list-style-type: none"> Volunteerism Charitable Giving Strategies to Increase Citizen Involvement 	<ul style="list-style-type: none"> Health Care Infrastructure Smokefree Air Act of 2011 	<ul style="list-style-type: none"> Collaboration from Public Officials Continued Response to Red Flags 	<ul style="list-style-type: none"> Decrease in Springfield Public Schools' Dropout Rate Community Collaboration College Attendance After High School Graduation
	<ul style="list-style-type: none"> Audience Development Sustainable Funding Organizational Capacity Building 	<ul style="list-style-type: none"> Income and Wages Effect of Poverty on Economic Development Public Sector Declining Budgets Fragile Support for Economic Development 	<ul style="list-style-type: none"> Voter Turnout Stratification of Participation 	<ul style="list-style-type: none"> Communicable Diseases Chronic Disease Risk Factors Impact on Aging Population 		<ul style="list-style-type: none"> Teacher Salaries Remediation of First-Time Freshmen Achievement Gap Funding Volatility and the Shifting of Funding Responsibility

Blue Ribbons **Red Flags** **Emerging Issues**

	HOUSING*	NATURAL ENVIRONMENT	PUBLIC ORDER AND SAFETY	RECREATION, SPORTS AND LEISURE	TRANSPORTATION
		<ul style="list-style-type: none"> Air Quality Community Efforts to Promote Environmental Stewardship 	<ul style="list-style-type: none"> Public Safety Personnel Public Safety Priority by City Government 	<ul style="list-style-type: none"> Professional/Collegiate Teams Springfield-Greene County Park System Recreation and Leisure Facilities 	<ul style="list-style-type: none"> Public Transportation Paratransit Services for the Disabled Respect Red Program Springfield-Branson Regional Airport Roadway Improvements
		<ul style="list-style-type: none"> Water Quality Hazardous Waste Disposal 	<ul style="list-style-type: none"> Drug Arrests for Those Under 18 Years of Age High Rate of Domestic Violence Increase in Property Crimes Growing Methamphetamine Production and Use 		
<ul style="list-style-type: none"> Affordable Housing Initiatives Homeless Services Collaborative Efforts 	<ul style="list-style-type: none"> Proactive Efforts to Address Challenges Air Quality Water Quality Solid Waste Management 	<ul style="list-style-type: none"> Public Safety Personnel Decrease in DWIs and Crimes Against Persons Law Requiring Cold and Allergy Medicines Moved to Pharmacy Counters Juvenile Offenses Decline 	<ul style="list-style-type: none"> Parks, Open Space and Greenways Springfield-Greene County Park System Springfield Cardinals Springfield-Greene County Library District Increase in Bicycle Trails and Lanes School Parks Are Reaching Communities Program (SPARC) Recreation and Leisure Activities and Facilities Caves Waterways 	<ul style="list-style-type: none"> Public Transportation Paratransit Services for the Disabled Roadways and Commute Time Road Safety Intelligent Transportation System (ITS) Pedestrian-Friendly Changes Bicycles as Transportation Improvements Springfield-Branson Regional Airport 	
<ul style="list-style-type: none"> Lack of Funding for Affordable Housing Needs 	<ul style="list-style-type: none"> Stormwater Management Funding Solid Waste Management Funding 	<ul style="list-style-type: none"> Domestic Violence Methamphetamine Production Alcohol-Related Accidents 	<ul style="list-style-type: none"> Securing Green Space 	<ul style="list-style-type: none"> Springfield Public School Bus System Paratransit Services for Elderly 	
<ul style="list-style-type: none"> New Affordable Housing 	<ul style="list-style-type: none"> Proactive Efforts to Promote Clean and Healthy Environment Water Quality Green Building Initiatives to Access Environment and Health Issues 	<ul style="list-style-type: none"> Community Mobilization 9-1-1 Sales Tax Crime Lab Grant Juvenile Offenses Decline Ice Storm Response Police Outreach Methamphetamine Lab Reduction 	<ul style="list-style-type: none"> Parks, Open Space and Greenways Partnerships School Parks Are Reaching Communities Program (SPARC) Professional/Collegiate Teams Recreation and Leisure Activities and Facilities Caves Waterways 	<ul style="list-style-type: none"> Public Transportation Paratransit Services for the Disabled Roadways and Commute Time Road Safety Bicycles as Transportation Pedestrian Transportation Springfield-Branson National Airport Improvements 	
<ul style="list-style-type: none"> Local Housing Office and Trust Fund Foreclosures 	<ul style="list-style-type: none"> Stormwater Management Funding Solid Waste Management Funding 	<ul style="list-style-type: none"> Methamphetamine Use Rising Crime Rates Police Response Time Police Staffing Inadequate Jail Space 		<ul style="list-style-type: none"> Paratransit Services for Elderly 	
	<ul style="list-style-type: none"> Energy Conservation Efforts Ethanol Plants Confined Animal Feeding Operations (CAFOs) Water Quantity Air Quality 				
← **SPECIAL EDITION OF COMMUNITY FOCUS REPORT →					
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<ul style="list-style-type: none"> Vacancy Rates Due to Foreclosures Homeless Children and Adolescents Shrinking Financial Resources to Address Homelessness and Housing 	<ul style="list-style-type: none"> A Community Sustainability Plan Air Quality The Built Environment Increase Participation in Recycling 	<ul style="list-style-type: none"> Shortage of Human and Financial Resources Inadequate Individual Disaster Preparedness Increase in Property Crimes 	<ul style="list-style-type: none"> Impact of Economic Conditions on Agencies and Resources Obesity Conservation 	<ul style="list-style-type: none"> Transportation Funding Shortfalls Increasing Bicycle and Pedestrian Accidents Lack of Transit Capacity Need for a Regional Transit System Sustainable Transportation Network 	
<ul style="list-style-type: none"> Collaborative Efforts to Address Homelessness and Housing Neighborhood Stabilization Program (NSP) Impact on Rehabilitation Efforts Availability of New Homelessness One Door Service Availability of Foreclosure Prevention Services 	<ul style="list-style-type: none"> Joint City/County Water Protection through the Parks/Waterways Sales Tax Funding for Solid Waste Programs Air Pollution Partnerships Regional Groundwater/Drinking Water Supplies Green Building Policy Multiple Use of Open/Green Space Brownfields Sustainability Plan for the City of Springfield 	<ul style="list-style-type: none"> Addressing the Police/Fire Pension Plan Collaborative Efforts to Address Public Safety Development of Emergency Resources Greene County DWI and Drug Courts 	<ul style="list-style-type: none"> Springfield-Greene County Library Activity Caves Community Olympic Development Program Dan Kinney Park and Miracle Field Dickerson Park Zoo Botanical Center at Nathaniel Greene/Close Memorial Park Adopt-An-Urban Garden Program (AUGP) Professional/Collegiate Teams Trails and Greenways Waterways Parks and Open Space 	<ul style="list-style-type: none"> Public Transportation Roadway Traffic Safety Springfield-Branson National Airport Sustainable Transportation Network 	
<ul style="list-style-type: none"> Shrinking Financial Resources to Address Homelessness and Housing Homeless Children and Adolescents Foreclosures Lack of Adequate Emergency Shelters Lack of a Centralized Resource Center/Data Collection Point to Address Housing Issues 	<ul style="list-style-type: none"> Stormwater Management Funding Wastewater Infrastructure Funding Air Quality Awareness Loss of Local Control/Authority Regional Water Supply Availability of Green Space/Open Space 	<ul style="list-style-type: none"> Rising Crime Rates Inadequate Jail Space Public Safety Staffing Illegal Drug Use Alcohol-Related Accidents High Rate of Domestic Violence Inadequate Community/Individual Disaster Preparedness 	<ul style="list-style-type: none"> Obesity Securing Green Space and Conservation Economic Conditions 	<ul style="list-style-type: none"> Transportation Funding Shortfall Paratransit Service and Coordination Need for a Regional Transit System Funding Shortfall for All Public School Busing 	

*Note: Early Childhood and Housing was not added to the report until 2005

**2009 was a special edition of the report with no blue ribbons or red flags identified